



**CONSTRUCTING
EXCELLENCE**
Midlands

Team Lincolnshire Cares (TLC) Coffee Club

Wednesday 1st December 2021

Andrew Carpenter, Chief Executive
Constructing Excellence Midlands



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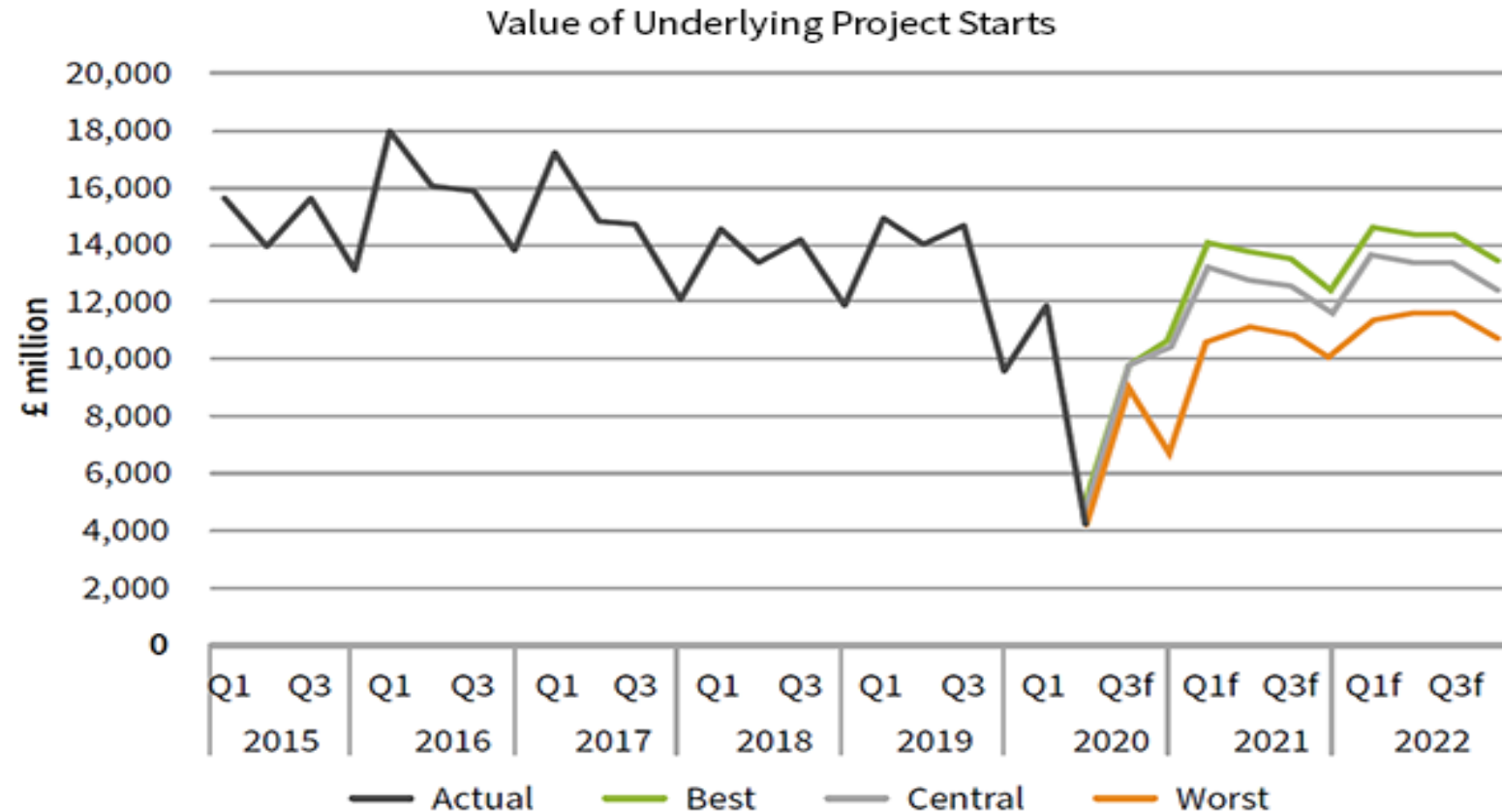
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Construction & COVID-19 – How will the construction industry recover?

- The COVID-19 pandemic and the lockdown of much of the UK economy from late March 2020 inflicted a massive external shock to UK construction.
- However the threat of the worst recession in living memory, obviously caused major concerns for every business working in and around the construction industry at the time, soon subsided and the industry came together well.
- Comfort was taken from the Government's focus on the construction industry to help drive a recovery from the post-pandemic shock and the recession.
- ***Build Back Better***

Construction & COVID-19 – How will the construction industry recover?



Source: **G Glenigan**



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Construction & COVID-19 – How will the construction industry recover?

£ Million	2019	2020f	2021f	2022f
PRIVATE HOUSING	17,489	10,099	14,333	16,426
SOCIAL HOUSING	6,271	4,069	6,594	6,908
INDUSTRIAL	4,380	3,689	4,765	4,152
OFFICES	4,669	3,282	3,821	3,764
RETAIL	2,125	1,417	1,847	1,749
HOTEL & LEISURE	3,645	2,503	3,176	3,540
EDUCATION	5,534	3,695	5,652	5,883
HEALTH	1,930	1,969	2,504	2,599
COMMUNITY & AMENITY	811	825	1,108	1,136
CIVIL ENGINEERING	6,399	4,951	6,468	6,737
TOTAL	53,254	36,500	50,266	52,893

Source: Glenigan

* Excludes projects over £100m



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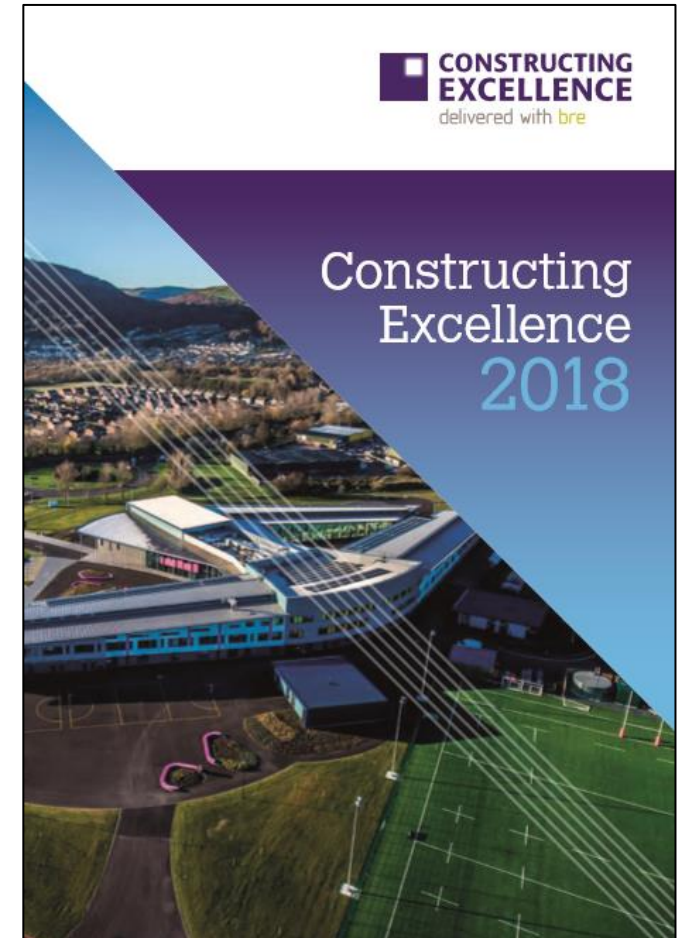
Industry Recovery Plan

Phase	What
Restart (1-3 months)	1. Restart work on all projects and programmes, and increase this to the highest level possible consistent with Government guidance
	2. Maximise employment of all those working in the construction industry and supply chain
	3. Minimise disruption due to contractual disputes.
Reset (3-12 months)	1. Demand and Pipeline - economic stimulus measures to increase workload across infrastructure, construction, housing and domestic new build and RMI, and develop a robust pipeline of work across the whole construction ecosystem, including contracting, SMEs, merchants and manufacturers.
	2. Productivity – new approaches will be needed to compensate for the loss of productivity due to the requirement to implement Government guidelines across construction and the built environment
	3. Professionalism – investing in training, collaborative business models, fairer contracts and payment
Reinvent (12+ months)	1. Transformation – sustain economic growth through the adoption of digital and manufacturing technologies to consistently deliver low carbon, sustainable and better quality outputs and outcomes
	2. Value – adopting procurement models and approaches across the industry and clients to deliver better value and whole life performance
	3. Partnership – stronger partnerships between the industry and its clients, supply chain firms, investment in upskilling the workforce

Our mission



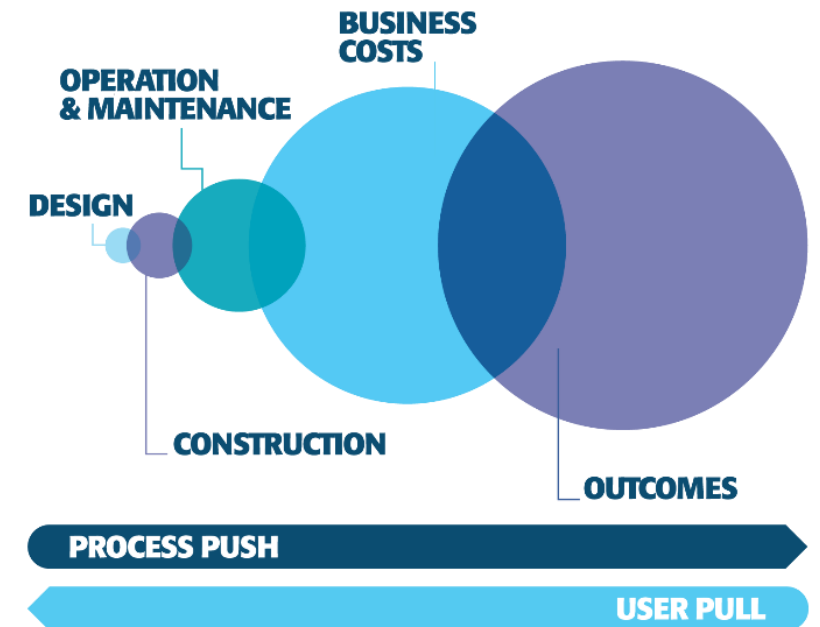
***Positively disrupting the
industry delivery processes
to transform performance***



Our vision

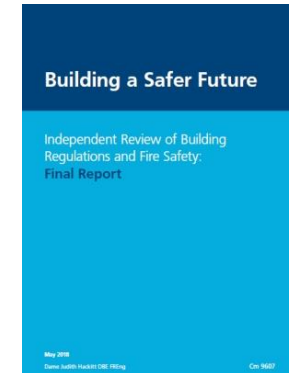
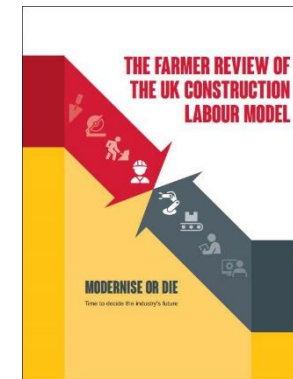
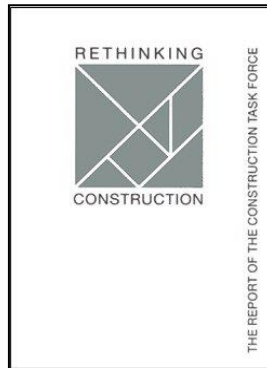
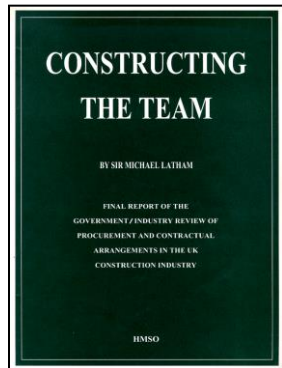
Superior outcomes from new delivery models featuring:

- A **client-led transformation** by procuring for outcomes and value
- Increased **standardisation and pre-manufactured content**
- **Digitally enabled integrated teams** working collaboratively with long-term relationships and aligned commercial arrangements



UK construction improvement can be charted by a number of key reports

Latham.....Egan.....Olympics.....'Crisis'.....2025.....Farmer.....Hackitt



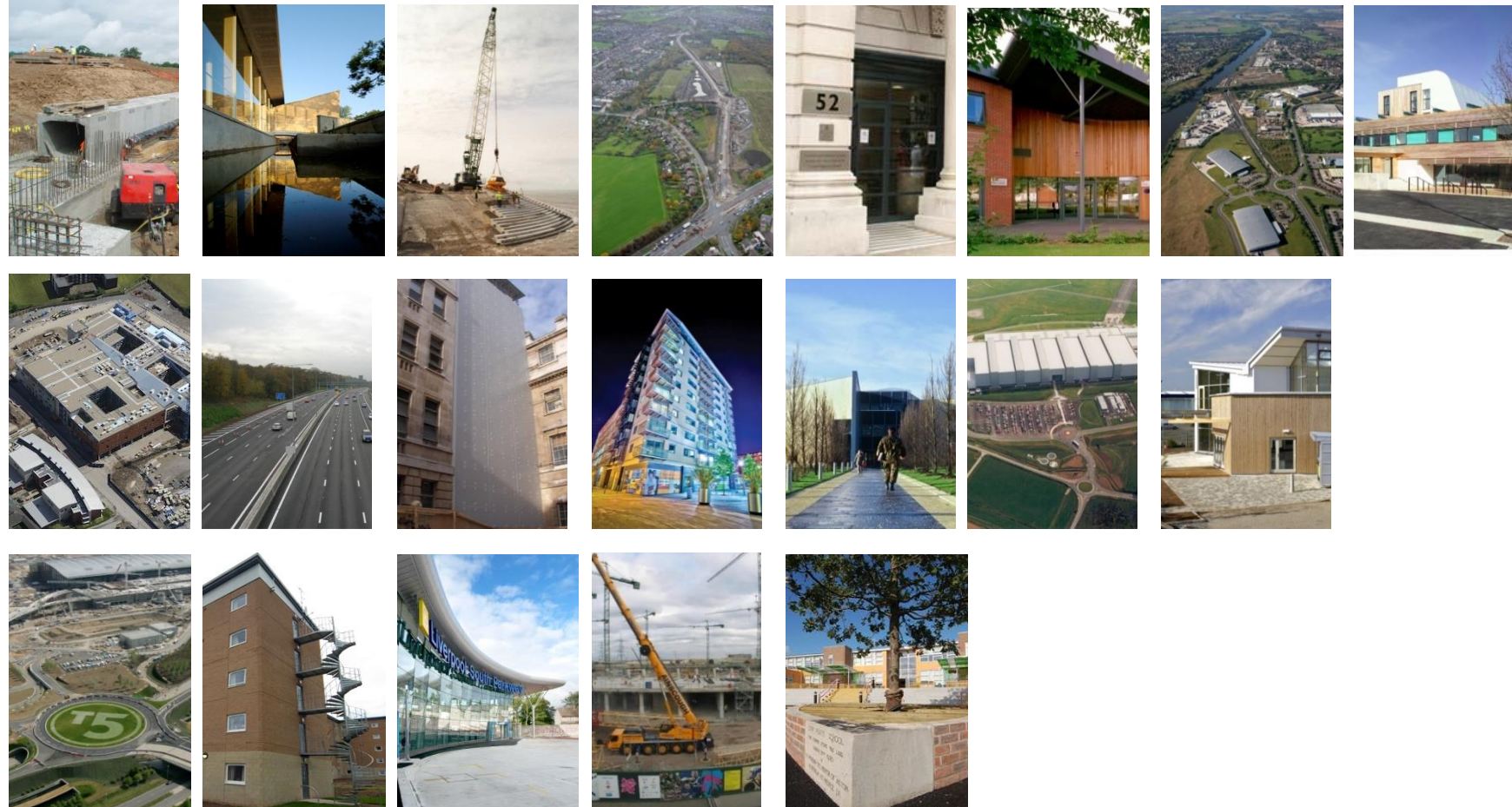
1994.....1998.....2006.....2010.....2013.....2016.....2018

Putting data at the heart of Constructing Excellence

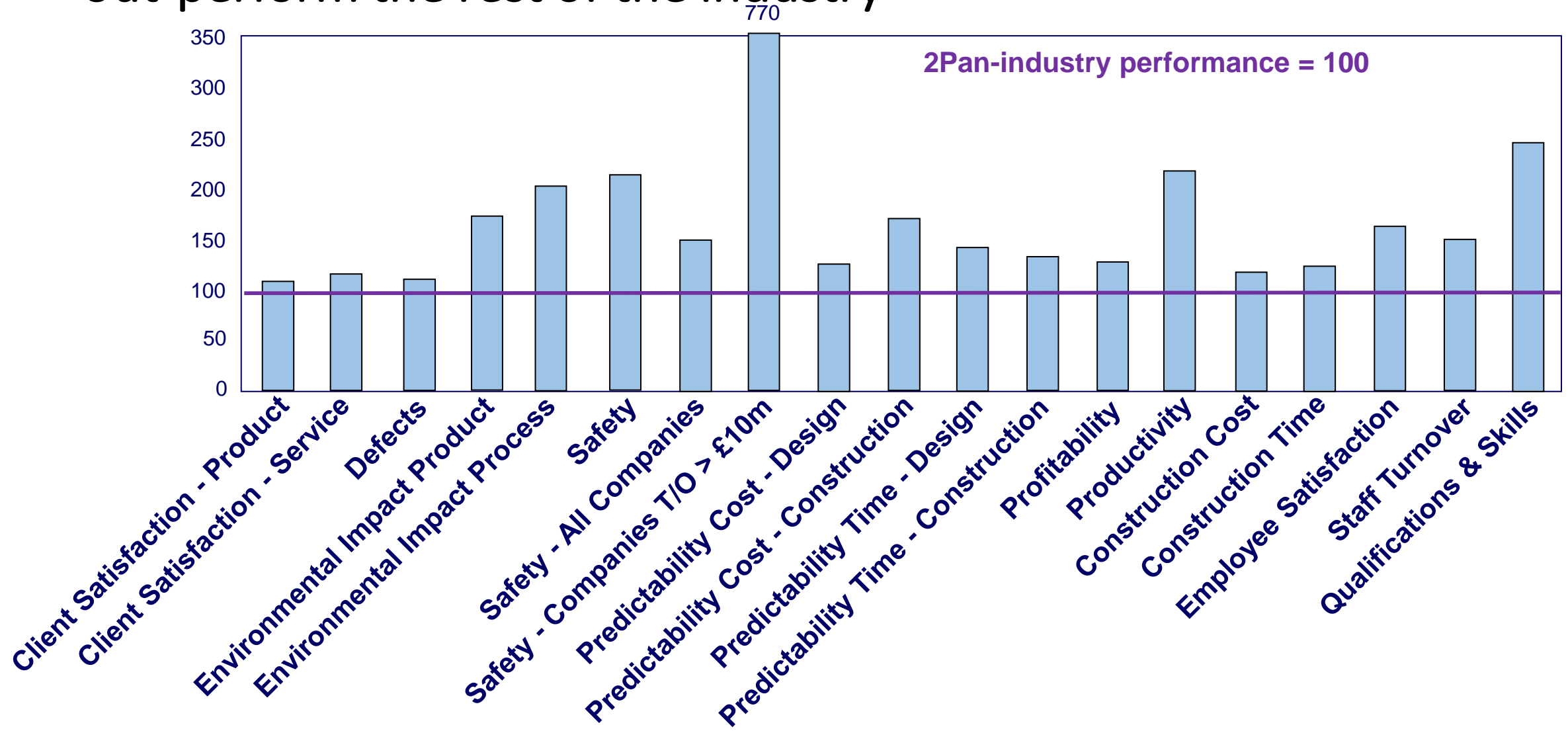
- Constructing Excellence has a two decade track record at the forefront of performance measurement through our construction industry KPIs
- UK Industry Performance Report published each year since 1999, now in partnership with Glenigan
- Measuring performance is core to delivering our vision of excellence
- We regularly refocus on this agenda with a programme of activity each year



Over 500 Demonstrations from all sectors, regions and sizes



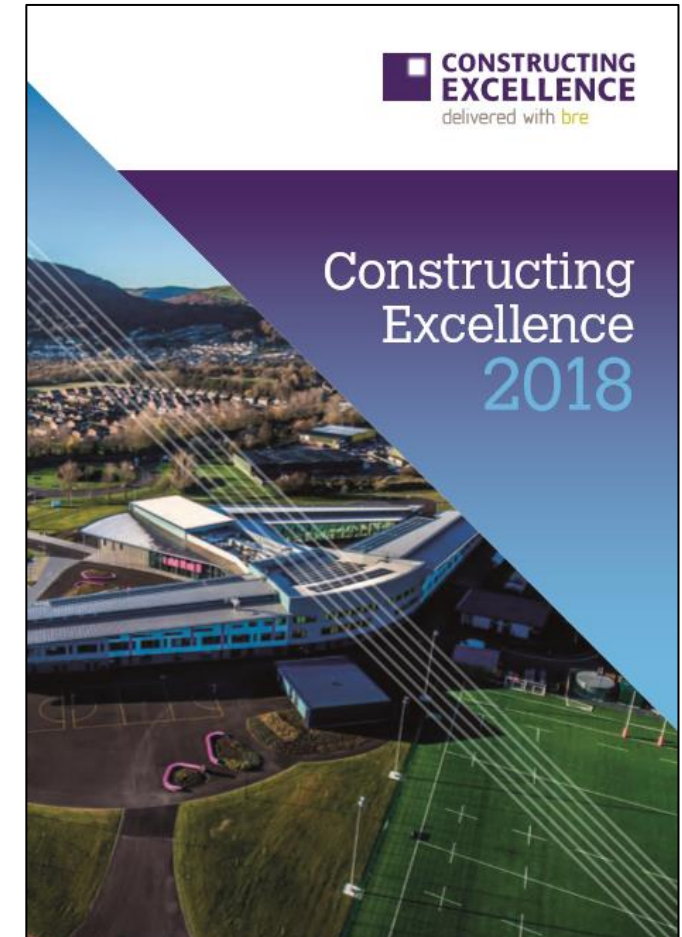
Demonstration projects out-perform the rest of the industry



About CE Midlands



- **CE Midlands is the regional arm of Constructing Excellence**
- **Cross-industry, cross supply chain, member led organisation**
- **Building, Housing, Infrastructure & FM**
- **A platform for industry improvement to deliver better value for clients, industry and users through collaborative working**
- **Not-for-profit best practice and knowledge transfer organisation**
- **We use the knowledge to influence & network**



About CE Midlands

- **Board of twenty chaired by Uma Shanker, Severn Trent Water**
- **Six Thought Leadership Theme Groups**
- **Six Best Practice Clubs**
- **Annual Awards**
- **Annual Summit**
- **Housing Summit**
- **Leadership Dinners**

“CE wants to work with
people who want to change
the world”



Thank you for listening

Andrew Carpenter, Chief Executive
Constructing Excellence Midlands