



BESPOKE LEP INVESTMENT BOARD

25th March 2019

Bentley Hotel, Silver Suite,
Lincoln, LN6 9NH

Paper 0 - Agenda

Time	Item and brief description	Lead	Access/Circulation
8:30	Welcome, Apologies, Declarations of Interest <ul style="list-style-type: none"> Approval of Minutes 20th February 2019 	Chair	All Members Paper 1 attached
8:40	GLLEP Pipeline <ul style="list-style-type: none"> Assessment paper for discussion Proposed GLLEP Pipeline 	Halina Davies, LEP	All Members Paper 2 attached Paper 2.1 attached
10:20	AOB and close of meeting	Halina Davies, LEP/Lindsay Hill Pritchard, AB	All Members

Attendees: Ursula Lidbetter (Chair & Lincs Co-op), Cllr Peter Wheatley (NELC), Cllr Rob Waltham (NLC), Cllr Colin Davie (LCC), Pat Doody (Nat West), Chris Baron (Butlins) (dialling in to meeting)

Apologies: Pete Moore (S151 Officer - Accountable Body)

Observers: Pete Holmes (BEIS)

Officers: Ruth Carver (GLLEP), Halina Davies (GLLEP), Lindsay Hill Pritchard (Accountable Body), Sue Groves (Note Taker)

Parking Arrangements

Parking is available in the car park at the front of the Hotel.

25th March 2019 GL LEP Investment Board - Conflict of Interest Table

Board Member	Project	Conflict
Cllr Colin Davie	Business Lincolnshire Growth Hub Water Resources East - Phase 1 Smart water Catchment Huttoft Boat Shed Visitor Centre Employment Opportunity at RAF Scampton Grantham Utility Collaboration Upgrades to A15 Skegness Foreshore Masterplan Horncastle Industrial Estate Extension	LCC are project applicants

	Gradus Business Centre Grantham Southern Gateway Sustainable Electricity Supply Enhanced Inward investment & Investor Development Service	
Cllr Peter Wheatley	Advanced engineering Manufacturing Unit, Stallingborough SHIP Immingham Cycleway Plot K Stallingborough Industrial Units	NELC are project Applicants
Cllr Rob Waltham	Centre for Public Health Education, Scunthorpe Brigg Link Road South Ferriby to Winteringham Flood Alleviation Upgrade to the A15 Isle of Axholme Flood Infrastructure Barton Link Road	NLC are project applicants/funding partners
Ursula Lidbetter	Lincoln Science and Innovation Park, Phase 2 Stamtech Innovation Centre	LSIP are applicants
Pat Doody	ParcAcre Innovation Centre and Warehouse Made in Gainsborough Phase 2	Natwest are providing a loan to the scheme



LEP INVESTMENT BOARD

20th February 2019

Lancaster House, 36 Orchard Street,
Lincoln, LN1 1XX

Draft Minutes

Draft Minutes

Present:

Board Directors: Ursula Lidbetter (Chair) (Lincs Co-op), Cllr Peter Wheatley (NELC), Cllr Colin Davie (LCC), Pat Doody (Nat West),

LEP Officers: Ruth Carver, Halina Davies, Linsay HillPritchard, Sue Groves(Note Taker)

Observer: Pete Holmes

Apologies: Chris Baron (Butlins), Cllr Rob Waltham (NLC), Pete Moore (Section 151 Officer)

Welcome by the Chair

Apologies and Declarations of Interest

Formal apologies were received from the following:
Chris Baron, Cllr Rob Waltham and Pete Moore

Declarations of Interest:

Cllr Colin Davie - Skegness Gateway
Cllr Peter Wheatley - Access to Employment Zones
Cllr Rob Waltham - Northern Junction/Lincolnshire Lakes
Pat Doody - projects within the Pipeline List of Schemes

Full declarations of interest can be found at
<https://www.greaterlincolnshirelep.co.uk/documents/declarations-of-interest-register-nov-2016/>

The board were reminded that declarations of interest are required as part of LEP governance and must be submitted at least annually, and if anything changes to notify the LEP office at the earliest convenience.

Minutes and Matters Arising (Paper 1)

The minutes of the 10th January 2019 were accepted as a true record.

Actions from previous minutes:

High Street Fund

- Workshop held on 11th February.
- Deadline for submissions will be March 2019 and it was agreed that GLLEP will be able to offer support in writing.
- This fund is expected to be over-subscribed and very competitive

Judicial Review

- No further update.

Action

Publish

Growth Deal Programme Update (Paper 2)

A detailed update of the Growth Deal Programme was given to the Investment Board on the 10th January 2019 when the Board agreed a number of specific measures for projects that are consistently not delivering against milestones.

The LEP currently holds contracts to the total spend value of £304m with an agreed grant contribution of £97m single local growth fund, therefore leveraging in a further £207m of

investment.

Since the Annual Performance Review, two more projects have been contracted meaning that over 81% of grant is now allocated.

Spend is still a challenge and the Board was informed that the LEP are still only at 5% of the year end spend target, though were reminded that a large proportion of claims will be retrospective this quarter.

An update on progress of projects relating to 2018/19 expenditure with worst case scenarios was given.

Regarding the Annual Performance Review, PH stated that an assessment nationally has now been carried out and is going through the Moderation process. Once this has been completed, written outcomes will be sent to the Chief Executive, setting out the good features and those that need improvement, i.e. an Improvement Plan on commitments and outputs.

GLLEP Pipeline Assessment (Paper 3)

A presentation was given on analysis and findings of the December call for projects.

An updated pipeline is essential to utilise the GLLEP Capital Growth Programme allocation should any of our projects suddenly be unable to proceed or demonstrate expenditure by the required government deadline of 31 March 2021.

It would also enable the LEP to respond quickly to a UK Shared Prosperity Fund announcement by government, Greater Lincolnshire will want to have a clear position on prioritisation of key strategic schemes that will contribute to delivery of the SEP and emerging Local Industrial Strategy.

At the last call for pipeline projects, 47 projects were submitted in December 2018 and formal analysis was carried out with the support of a commissioned external expert. The top 20 schemes were identified, along with the existing GLLEP pipeline being reviewed.

The Analysis was broken down into two categories:

Pipeline Call Phase 1 - Projects that can potentially achieve financial completion by March 2021.

Pipeline Call Phase 2 - Medium term projects post March 2021 and conceptual projects.

Projects were assessed in relation to strategic fit, economic case, deliverability, impact.

The assessment panel also took a realistic view on the complexities of each project and the stages they are currently at. This pragmatic approach has enabled a more focused shortlist of deliverable schemes by March 2021.

The Investment Board was asked to note the assessment of the pipeline schemes, approve officer recommendations for short-term pipeline consideration and endorse the approach taken to expand and update the existing pipeline, which was agreed.

A follow up Investment Board meeting was requested in March to focus on consideration of final proposals for the GLLEP Pipeline including outcomes from the Strategic Infrastructure Delivery Plan (SIDP) review process, prior to formal approval being sought at the 29th March GL LEP Board.

Councillor Colin Davie left the room

Skegness Gateway Project (Paper 4)

HD presented the latest proposals provided by the applicant for the Skegness Gateway scheme covering background information, an update on progress to date, key risks to delivery and revised milestones.

Key areas of risk debated by the Board were land acquisition, utility requirements and timescales and deliverability.

Decision

Having reviewed and discussed all the information provided the Board remained concerned about the level of programme risk attached to delivery of this project and agreed the following:

Phase 1

Even though the Phase 1 of the scheme has not achieved a number of milestones since last January, the Board remained mindful that the site could accommodate an interested investor by Spring 2020 and that it remains the only allocated employment site for Skegness in the East Lindsey Local Plan.

Pending greater clarification on the relationship between Phases 1 and 2 within the emerging Heads of Terms with Croftmarsh, the Board approved continued £1,279,000 growth deal support for the Phase 1 element of the project provided that the land valuation negotiation with Croftmarsh is completed and evidenced in writing by 8 March 2019, HOTS are agreed, signed and evidenced by 15 March 2019, and subsequently land acquisition is fully secured, including signed legal documentation by 10 May 2019.

Should any of these milestones not be achieved the full £4m provisional allocation will be returned to the wider Growth Deal Programme, and both Phases 1 and 2 of the Skegness Gateway Project would be returned to the GL LEP Pipeline.

Phase 2

Approval was given for LCC to provide detailed milestone information and a revised full business case on the Phase 2 element of the scheme by the 31 March 2019 for LEP review. Should this milestone not be achieved the £2,721,000 provisionally allocated to Phase 2 will be returned to the Growth Deal Programme, and the Phase 2 element of the project will be returned to the GL LEP Pipeline as of immediate effect. If however LCC do not achieve any of the milestones cited above for Phase 1 the entire project will be returned to pipeline regardless, and the £4m allocation will be returned to the growth deal programme.

In addition to the above, the project remains a high risk scheme with a red RAG rating, therefore the following actions will apply going forward:

- The scheme will be placed in quarterly special measures (review points with the Investment Board)
- It will now be subject to monthly meetings with LEP/accountable body teams
- If delivery against milestones is not demonstrated the LEP will look to withdraw its allocation
- A full update on progress will be provided to the 29 March GL LEP Investment Board

Councillor Colin Davie returned to the room

Councillor Peter Wheatley left the room

Access to Employment Zones (Paper 5)

Board Members were asked to review the latest submission for the Access to Employment Zones Phase 2 Scheme and to consider Officer recommendations with regard to the funding allocation.

HD presented the current proposals covering background information, an update on progress to date, key risks to delivery and revised milestones.

The discussion was mainly focused on the Phase 2 element of the scheme, however it was noted that the already contracted Toll Bar junction had experienced a number of delays due to impact from public consultation and consideration of options by the Council's Cabinet and is now scheduled to commence in July 2019.

Littlecoates Road/Cambridge Road

The Littlecoates Road/Cambridge Road improvement scheme is now at the stage where it can be brought forward for due diligence appraisal by the LEP and the business case will be submitted for consideration by the end of February 2019.

The junction concerned is situated in western Grimsby and it lies immediately to the north of the A46. Subject to LEP funding approval, the scheme will progress into final scheme design. Construction on site is scheduled to commence in December 2019 with completion in May 2020.

The Board was particularly concerned about the limited progress to date, the implications of a sequential approach to all three junctions, the uncertainty around utility requirements and the potential time implications of further scheduled public and political consultations.

Nuns Corner

Some further development of the Nuns corner scheme design/business case is required, but the business case will be submitted to the LEP by the end of April 2019.

This is a key junction on the A46 to the south of Grimsby Town Centre and forms part of an important approach to Grimsby from the south and west. The junction is operating above its design capacity and has been identified as a priority for improvement in the LTP High Strategy.

It was noted that the scheme cannot progress until Toll Bar and Littlecoates Road/Cambridge road schemes are complete.

Decision

The Board reviewed all the information provided and remains concerned about the level of programme risk attached to delivery of this project. The following actions were agreed:

The Board requested greater clarity on the milestone periods provided for all three junctions. Specific start dates and completion dates should be provided by NELC for monitoring purposes.

Toll Bar

The concurrent delivery approach to the overall Access to Employment Zones project means that milestones for Phase 2 are dependent on Toll Bar (Phase 1) being completed as planned in December 2019. Any slippage on this would result in delays for the Phase 2 junctions, therefore Toll Bar will be regarded as a High Risk Red RAG rated scheme within the programme with the following actions being applicable going forward::

- The scheme will be placed in quarterly special measures (review points with the Investment Board)

- It will be subject to monthly meetings with the LEP/Accountable Body teams
- If delivery milestones are not met, the LEP will look to withhold funding or clawback/withdraw funding in line with the grant funding agreement

Littlecoates Road/Cambridge Road

As the revised detailed design will not be complete until Autumn 2019, and consultation with members, the public and stakeholders still needs to take place, the LEP would like clarification on how further scheduled cabinet considerations may impact the delivery of the scheme. The Board approved continued Growth Deal allocation support, provided that a full Business Case and supporting evidence is submitted for due diligence appraisal by 28th February 2019. Should this milestone not be achieved, the full allocation for Phase 2 will be returned to the wider Growth Deal programme and Phase 2 would be returned to the GLLEP pipeline. If the due diligence milestone is reached and the scheme progresses, the Board will expect the utility engagement milestone period to be evidenced and to be provided, with assurances that if diversions are required, the scheme remains deliverable by 31st March 2021. In addition, detailed design must be completed and submitted to the LEP for review by 9th September 2019 for continued grant support. All remaining milestones will be monitored closely, in particular implications of further cabinet, stakeholder and public engagements and progress against Toll Bar delivery.

Nuns Corner

Should the due diligence appraisal be submitted on time for Littlecoates Road/Cambridge Road and proceed to contracting by the end of April, the Board gave approval for a continued provisional allocation of £504,375 for the Nuns Corner junction. This allocation will however also be dependent on the business case and supporting evidence being submitted for due diligence appraisal by 30 April 2019, the advice given by an independent highways expert in terms of deliverability, and detailed design milestones being achieved. Should this milestone not be reached, the allocation will be returned to the wider Growth Deal Programme and this element of Phase 2 would be returned to the GLLEP pipeline.

The LEP will continue to monitor progress against both Toll Bar and Littlecoates Road/Cambridge Road scheme to understand any potential implications regarding deliverability impacts on the Nuns Corner scheme. The LEP will also closely monitor progress against all the milestones identified, in particular implications of any further Cabinet, stakeholder and public engagements.

Invest & Grow Loan Fund (Paper 6)

Carta Real Estate (Boston) Ltd have submitted an Expression of Interest for loan funding for the proposed mixed use commercial development on land off Swineshead Road, Boston.

The first phase of the proposed development will provide infrastructure improvements to open up the site to allow the sale of 3 plots to commercial occupiers. The site sits within the "safeguarded corridor" reserved for the Boston Distributor Road, hence the proposed layout of the scheme makes provision for the road should that proposal come forward in the future and the scheme has been designed to a higher specification than would otherwise be required.

- The scheme meets the loan fund's published guidance regarding the minimum scale of development
- There is a realistic timetable for delivery. No constraints to delivery have been identified other than the costs of infrastructure to open up the site, which are the subject of this application.
- Planning and other legal consents are not yet in place, but there is a clear timetable when such consents will be available.
- There is an expectation that the development which the loan would unlock is deliverable and that the loan can be repaid within a specific period. This would need to be confirmed as part of due diligence.

Decision

The Board agreed to invite the applicants to submit a full application and asked that the due diligence assessment explores the need to build at the high specification.

GLLEP Delivery Plan (Paper 7)

An Annual Delivery Plan is a new requirement by Government for all LEPs following the recent LEP Review and officers shared with the Investment Board a summary of minimum expectations for the document. The initial GL LEP Delivery Plan will cover the period from April 2019 to March 2020. It is in the process of being prepared and a final draft will be circulated for comments/electronic approval one month prior to the 24 May 2019 Board meeting. The plan will be published at the end of May 2019.

Northern Junction/Lincolnshire Lakes (Verbal Update)

The Board was informed that Government, Homes England, NLC and LEP are in close contact and meet regularly regarding this project to discuss how it is progressing.

Homes England is working through requirements for the Lincolnshire Lakes site/ loan agreement and it is hoped that HOTS and legal requirements could potentially be completed by mid-April.

Decision

It was agreed that the project should remain classed as high risk until the match funding is fully confirmed. If all goes as planned works could commence on site in six week time.

Meeting closed

Investment Board

25 March 2019

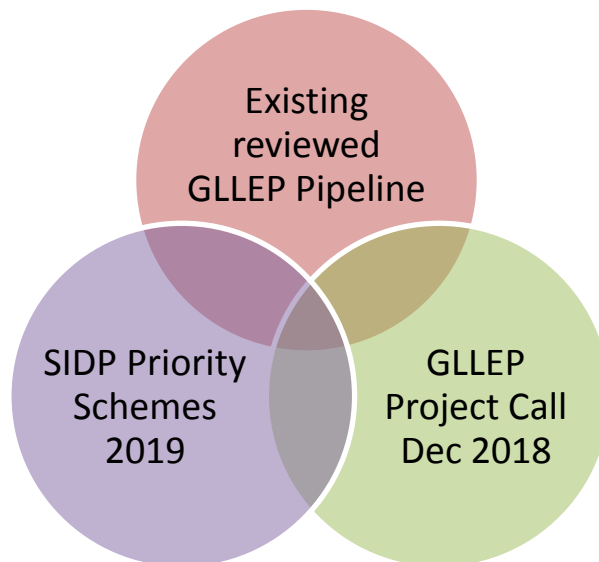
Paper 2 - Greater Lincolnshire LEP Pipeline Projects

1. PAPER FOR DECISION

- 1.1 Board Directors are asked to review and discuss final Officer recommendations for a revised GL LEP pipeline of schemes across Greater Lincolnshire.

2. BACKGROUND

- 2.1 Work has been completed on updating of existing pipeline schemes and these projects have now been merged with the schemes identified as a result of the December 2018 pipeline call and confirmed top ten Strategic Infrastructure Delivery Plan (SIDP) priorities.



- 2.2 It was agreed at the Investment Board meeting on the 20th February 2019 that a follow up Investment Board review of the wider pipeline process and schemes should take place towards the end of March so that recommendations on a final revised pipeline can be taken to GLLEP Board on the 29th March 2019 for endorsement.
- 2.3 As mentioned at the February board meeting Greater Lincolnshire needs to have a clear position on the business cases and prioritisation of schemes that will both contribute to the delivery of the SEP and the LIS. This pipeline call was therefore a first step in ensuring that a realistic pipeline for delivery could be developed, with the potential to deliver growth and productivity in the Greater Lincolnshire area, taking into account of key SEP and LIS priorities.
- 2.4 Should hard decisions need to be made by the Board on existing schemes over the next couple months to ensure programme delivery,

a pipeline of deliverable projects that could complete financially before 31 March 2021 also needs to be identified to potentially replace existing allocations if necessary.

- 2.5 Interestingly, the Government has just announced its Stronger Towns Fund. An initial allocation of £322 has been confirmed to towns within the Midlands Engine area, and a further £600 million will be invested following a competitive process for all towns to take part in. Government will publish a prospectus, which will include further details of the process, and they wish to encourage high-quality, ambitious bids with LEPs leading on the submission process.

3. PROJECT ASSESSMENT

- 3.1 The assessment of pipeline submissions began in December 2018 and continued throughout January 2019 as explained in the detailed paper for the 20th February Investment Board.
- 3.2 All projects were assessed with regard to strategic fit, economic case, deliverability and impact, taking particular notice of risk levels and potential impact on productivity. The assessment considered both qualitative and quantitative evidence and schemes were assessed as per the Local Assurance Framework.
- 3.3 Following initial discussions in February it was agreed that more details including assessment scores would be provided to the board on the individual schemes. However it should be noted that many of the strongest project submissions are not fully deliverable until after 31 March 2021, may still be regarded as strategically important, and will require further development to enable future prioritisation.
- 3.4 To provide greater clarity the initial two phased approach to the assessment has now been broken down further into three phases:
- Projects stating they could deliver by March 2021
 - Medium-term projects
 - Conceptual schemes

This has helped identify projects that could potentially replace existing growth deal schemes should they be regarded as too high a risk to delivery of the programme. If an allocation has to be removed from an existing growth deal scheme the project concerned would automatically be returned to the GL LEP pipeline for continued development, unless it is deemed as no longer deliverable.

- 3.5 Projects remain ranked by theme/category, allowing the LEP to consider replacing/including certain types of schemes with projects of a similar nature and outcome.

4. AREAS FOR DISCUSSION

- 4.1 The attached spreadsheet (Paper 2.1) provides the Investment Board with a final proposed pipeline broken down by short term delivery, medium term delivery and conceptual categories post assessment.

These have then also been broken down by sector/theme. Projects from the existing pipeline have either been updated and integrated into this overall grouping or removed following review and discussion with related stakeholders; existing SIDP priorities from 2016 have been replaced by 2019 priorities endorsed by the Housing Infrastructure Group (HIG) on the 4th March 2019.

- 4.3 A number of risks to delivery remain attached to many of the projects as listed in the 20th February paper to Board. These have been captured in the more detailed individual project pages provided for review today.
- 4.4 A previously agreed, feedback to all applicants on their submissions will be provided once the final sign off for the revised GLLEP pipeline is made by GLLEP Board on the 29th March 2019.
- 4.5 Should a new programme such as the UK Prosperity fund be launched by Government GL LEP pipeline schemes meeting criteria for the fund would be asked to submit full business cases and a further call for projects would be taken forward based on clear criteria and timescales for delivery. The call along with requested pipeline business cases would be reviewed and scored as per the Assurance Framework guidelines and final recommendations would be made to the wider GL LEP Board for approval.
- 4.6 If a project from the existing Growth Deal allocation has its allocation withdrawn and is returned to the GL LEP pipeline, officers will request full business cases from the schemes deemed most deliverable under the recent pipeline assessment and will make further recommendations to the Board on which scheme/schemes should replace the allocation amount in question.

5. OUTPUTS AND OUTCOMES

- 6.1 The outputs and outcomes identified to date will be subject to more detailed analysis and progression; this would normally take place at due diligence stage.

6. STRATEGIC INFRASTRUCTURE DEVELOPMENT PROGRAMME (SIDP)

- 7.1 The SIDP Programme was reviewed by HIG on 4th March and the top 10 priorities were agreed.
- 7.2 The LEP was involved directly in the Stage 2 scoring process; however there was a distinct difference in emphasis and weighting within the SIDP process when compared with the GLLEP scoring process. There was an overlap of some projects as would be expected, but where a prioritised SIDP scheme has been involved in both processes, the GLLEP scoring has been applied in relation to the final GLLEP pipeline themes.
- 7.3 A summary of the top 10 SIDP scores compared with GLLEP scores is shown below and all GLLEP pipeline call assessment scores are included in Paper 2.1.

Project	SIDP Score out of 200	GLLEP Score out of 50
SK - Grantham Southern Relief Road	172.78	N/A
LCC - North Hykeham Relief Road	150.83	N/A
COL - Beevor Street (WGC), Lincoln	145.83	17
UoL - Lincoln Science and Innovation Park	135.83	38
NLC - Lincolnshire Lakes Highways Scheme	134.72	N/A
NK - Sleaford Growth Project (Second Phase)	127.22	28
SH - Vernatt's SUE & Sections 4 & 5 Spalding's South Western Relief Road	121.67	N/A
NLC - Brigg Link Road	120.83	19
EA - Humber - Barton Haven to New Holland tidal defence improvements	111.67	20
WL - Gainsborough Riverside Gateway	107.78	26

8.0 RECOMMENDATION

- 8.1 That the Investment Board notes the update on assessment of pipeline schemes, and approves final officer recommendations for the revised GLLEP pipeline (Paper 2.1) to be endorsed at the 29 March GLLEP Board.

Investment Board

25-Mar-19

Paper 2.1 GL LEP Pipeline by Theme

Theme Projects according to Deliverability	Applicant	Grant Requested or Gap Identified	Total Scheme Cost	Most Deliverable by March 2021	Short-term, Medium Term or Concept	Scores Out of 50	Overall GLLEP Call Ranking
<u>Infrastructure</u>							
Sleaford Growth Project Phase 1b (includes most of Phase 2 SIDP submission) (SIDP Priority)	NKDC	£10.25m	£11m		Medium	28	11
SHIIP Immingham Cycleway	NELC	£1m	£1.25m		Short/Medium	25	18
Upgrade to A15 Riseholme Roundabout (A15/A46 Junction) and Junction 4 (A15/M180 Junction)	NLC/LCC	£600m	£600m		Concept	22	24
Brigg Link Road (Phases 1 - 3) (SIDP Priority)	NLC	£1.6m	£3m		Short	19	29
Western Growth Corridor, Lincoln (Beevor Street) (SIDP Priority)	COLC	£14m	£28m		Short/Medium	17	32
Grantham Southern Relief Road (SIDP Priority)	LCC/SKDC	£71m	£178.9m		Medium	N/A	N/A
North Hykeham Relief Road (SIDP Priority)	LCC	£104m	£148.5m		Medium	N/A	N/A
Lincolnshire Lakes Highways Scheme (SIDP Priority)	NLC	£5m	£18.6m		Short/Medium	N/A	N/A
Barton Link Road	NLC	TBC	TBC		Concept	11	44
Pinch Point Sub Programme - A17: Improvement of Heckington Bypass - upgrade to dual carriageway	LCC	£17.5m	£12m		Concept	N/A	N/A
<u>Visitor Economy</u>							
Huttoft Boat Café	LCC	£0.125m	£0.25m	4	Short	26	16
Gainsborough Marina (Part of Riverside Gateway Scheme) (SIDP Priority)	WLDC	£4.67m	£7.78m		Medium	26	17
Lincoln : Vibrant City Centre Intervention Programme	COLC	£6.9m	£11.42m		Short/Medium	20	27
Skegness Foreshore Masterplan Programme	LCC	£3.1m	£6.6m		Concept	14	39
<u>Skills</u>							
Borderville Extension, Stamford	New College Stamford	£1.1m	£2.23m	1	Short	35	2
Made in Gainsborough Phase 2	Lincoln College	£0.5m	£1m	2	Short	33	7
Digital Transport and Logistics Academy	Boston College	£3.75m	£5.65m	3	Short	27	14
Centre for Public Health Education (capital element only by March 2021)	DN Colleges Group	£1.41m	£2.83m		Short	22	23
Skills Capital Investment Programme funding Gaps	Various	£4.2m	£21m		Short	N/A	N/A
National Centre for Sustainability in the Built Environment	UOL	TBC	TBC		Concept	14	38
TEC Partnership Skills Capital Programme	Grimsby Institute	£4.85m	£9.7m		Concept	8	45
Lincoln Medical School (Future Proofing)	UOL	TBC	£21m		Concept	N/A	N/A
<u>Business & Innovation</u>							
LSIP Phase 2 (SIDP Priority)	LSIP	£3.4m	£6.8m		Medium	38	1
Business Lincolnshire Growth Hub	LCC	£5.48m	£7.75m		Medium	35	3

Greater Lincolnshire Growth Fund Programme	GLLEP	£5m	£5m	Medium	N/A	N/A
Centre for Innovation in Rural Health	UOL	£11.5m	£19.1m	Medium	34	6
Greater Lincolnshire Formulation Hub	UOL	£3.63m	£6.1m	Medium	32	8
Fairfield Industrial Estate	LCC	£3m	£10.75m	Medium	28	12
StamTech Innovation Centre	ELDC	£3m	£6m	Medium/Concept	27	15
Employment Opportunity at RAF Scampton	LSIP	£0.7m	£0.98m	Medium/Concept	25	19
Plot K, Stallingborough Industrial Units	NELC	£1.89m	£5.28m	Short	24	20
Sleaford Moor Enterprise Park	NKDC	£2.5m	£43.85m	5 Short	24	21
Waddington Technology Park	LCC	TBC	£6.5m	Short/Medium	21	25
Gradus Business Centre: Northfields Industrial Estate Extension, Market Deeping	LCC	TBC	£5.3m	Short/Medium	18	31
Rural Business Hubs, InvestSK	SKDC	£1.3m	£2.6m	Short	17	35
E Factor Incubation	E Factor Group Ltd	£0.36	£1.2m	Short	12	41
Horncastle Industrial Estate Extension	LCC	£0.2m	£0.7m	Short/Medium	12	42
Enhanced Inward Investment and Investor Development Service	LCC	TBC	TBC	Medium/Concept	12	43
<u>Agri-Food</u>						
Future Proofing the Agri-food Industry	UOL	£21.7m	£42m	Short/Medium	34	5
Advanced Engineering Manufacturing Unit, Stallingborough EZ	NELC	£0.97m	£2.49m	Short	22	22
FEZ Programme Funding Gaps	LCC/WLDC/NELC	£1.5m	£18.6m	Concept	N/A	N/A
Agri-Grants Programme	GL LEP/NA LEP/GCGP LEP	£2m	£6m	Concept	N/A	N/A
<u>Energy</u>						
Greater Lincolnshire Energy Testbed	UOL	£9.6m	£16m	Short/Medium	30	9
Grantham Utility Collaboration (Spittlegate level Grantham Southern Quadrant (InvestSK))	Invest SK	£9m	£25m	Short	15	37
Grantham Southern Gateway Sustainable Electricity Supply	LCC/WPD	£31m	£31m	Medium	13	40
Smart Grid	LCC	TBC	TBC	Concept	N/A	N/A
<u>Housing</u>						
Vernatt's SUE & Sections 4 & 5 Spalding's South Western Relief Road (SIDP Priority)	LCC	£12m	£20m	Medium	N/A	N/A
Gap Funding to unlock affordable housing	GL LEP Programme	£2.5m	£9.3m	Concept	N/A	N/A
Integration of Housing, Health and Care	GL LEP Programme	£2.1m	£17.4m	Concept	N/A	N/A
Enabling Housing Programme	GL LEP Programme	£10.5m	£77.1m	Concept	N/A	N/A
<u>Water Management</u>						
WRE - Phase 1 Smart Water Catchment Management	LCC	£5.77m	£14m	Short/Medium	30	10
Isle of Axeholme Flood Infrastructure (Phase 1 Keadby)	Environment Agency	£3.5m	£32m	6 Short	27	13
Saltfleet to Gibraltar Point Strategy Works Arising (2021 onwards)	Environment Agency	£5m	£75m	Medium/Concept	21	26
Barton to New Holland tidal defence improvements (SIDP Priority)	Environment Agency	£4.10	£24m	Concept	20	28
South Ferriby to Winteringham Flood Alleviation Scheme	NLC	£1m	£11.84m	Short/Medium	17	33
Isle of Axeholme Flood Infrastructure Phase 2	Environment Agency	£6m	£63m	Concept	17	34
Saltfleet to Gibraltar Point Coastal Defences	Environment Agency	TBC	£600m	Concept	16	36

<u>Creative Industries</u>						
Programme for Business Productivity, Growth and Innovation	UOL	£6.24m	£10.4m		Medium	34
Culture for the County	New Theatre Royal, Lincoln	£0.25m	£0.36m		Short/Medium	19
						4
						30

Note* ParcAcre Innovation Centre & Warehouse - projects referred to Greater Lincolnshire Growth Fund	ParkAcre	£0.5m	£2m		Short	N/A	N/A
Sleaford Growth Project Feasibility (part of wider Sleaford Growth Project)	NKDC	£0.25m	£0.3m		Short	N/A	N/A